







Arcon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing  
H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

Delphi  
3900 Holland Ave  
Saginaw, MI 48601  
United States

Invoice Number 004250  
Invoice Date October 17, 2003  
PO Number  
Contract  
Job Description: 87-0-05190-00  
Page 1 of 2

Manager LEE LAMBERT

Current  
Amount

Job Description: Inspect Upper Jacket

0000000001	Zeiss Prismo CMM Inspection	560.00
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Invoice Total

560.00

Remit Payment To:

Department # 274201  
H.E. Services Company  
PO BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_



1-37 LEFT FWD 3 S6 DELPHI AUTOMOTIVE SYSTEMS  
 BE TRUCK DE HOFF  
 BY TRUCK DE HOFF

Service  Cap/Const.   
 Other

SB PO / REL No. \_\_\_\_\_  
 MBO / BL PO No. \_\_\_\_\_  
 PO# / Alt. \_\_\_\_\_  
 Req. No. **301073**

**Supplier**  
 Universal Inspection  
 Address 3873 E. Washington Rd.  
 Saginaw, MI

**Contact** Lee Lambert Phone No. 758-3050  
 Tax Code WO Type SC Number 10ASC37245

**Supplier**

**Address**

**Contact**

**Tax Code**

**Supplier**



Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

Delphi  
3900 Holland Ave  
Saginaw, MI 48601  
United States

Invoice Number 004283  
Invoice Date October 31, 2003  
PO Number  
Contract  
Job Description: 84-0-07016-00  
Page 1 of 2  
Manager LEE LAMBERT

Job Description: In-House Cal-Delphi Shawn

	Current Qty	Current Rate	Current Amount
General Inspection Str Time	1.00	350.00	350.00
Invoice Total			350.00

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

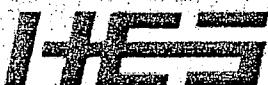
Received By: \_\_\_\_\_

Date: \_\_\_\_\_





SHIPPER / INVOICE



Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

Delphi  
3900 Holland Ave.  
Saginaw, MI 48601  
United States

Invoice Number 004277  
Invoice Date October 31, 2003  
PO Number  
Contract  
Job Description: 87-0-05216-00  
Page 1 of 2

Manager LEE LAMBERT

Current  
Amount

Job Description: Inspect Upper Jackets-M Andrus

0000000001 Zeiss Prismo CMM Inspection 400.00

0000000003 General Inspection Str Time 144.00

Invoice Total 544.00

Remit Payment To:

Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_



3870 E. Washington Road  
Saginaw, Michigan 48601-9623  
Bus. (989) 758-0950  
Fax (989) 758-0954

A Division of H.E. Services

**SHIPPING  
ORDER**

016923

870-5216

SHIPPER NUMBER

S.O. NUMBER

SHIPPED TO DELPHI SAGINAW STEERING SYSTEM

DATE SHIPPED

10/28/03

ADDRESS 3900 HOLLAND ROAD

CUSTOMER'S  
ORDER NUMBER

CITY SAGINAW MI 48601-

INVOICE NUMBER

MARK ANDRUS

SHIPPED VIA

QUANTITY ORDERED	SHIPPED		DESCRIPTION
17	17	01	26104972 UPPER JACKETS
15	15	02	26104972 UPPER JACKETS
		03	INSPECTION

HOW PACKED

RECD.  
BY: *Mark Andrus*



3870 E. Washington Rd.  
Saginaw, MI 48601  
USA

Voice: (989) 758-0950  
Fax: (989) 758-0954

Invoice Number: 123  
Invoice Date: Jan 23, 2004  
Page: 1

Sold To:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Ship to:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Customer ID	Customer PO	Payment Terms		
Delphi	SAG90I5219	Net 30 Days		
Quantity	Description	Unit Price	Extension	Job ID
1.00	SORTING VARIOUS PIECES	8,654.80	8,654.80	8900908800

Total Invoice Amount 8,654.80

Check/Credit Memo No:

Remit Payment to:  
Comerica  
Department #274201  
H. E. Services Company  
P.O. Box 67000  
Detroit, Michigan 48267-2742

Received by: \_\_\_\_\_

Date: \_\_\_\_\_



3870 E. Washington Rd.  
Saginaw, MI 48601  
USA

Voice: (989) 758-0950  
Fax: (989) 758-0954

Sold To:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Ship to:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Invoice Number:

159

Invoice Date:

Feb 6, 2004

Page:

1

Customer ID	Customer PO	Payment Terms		
Delphi	SAG90I5219	Net 30 Days		
Quantity	Description	Unit Price	Extension	Job ID
1.00	SORT VARIOUS PIECES	7,334.22	7,334.22	8900908800

Total Invoice Amount 7,334.22

Check/Credit Memo No:

Remit Payment to:  
Comerica  
Department #274201  
H. E. Services Company  
P.O. Box 67000  
Detroit, Michigan 48267-2742

Received by: \_\_\_\_\_

Date: \_\_\_\_\_



3870 E. Washington Rd.  
Saginaw, MI 48601  
USA

Voice: (989) 758-0950  
Fax: (989) 758-0954

Invoice

Invoice Number:

217

Invoice Date:

Feb 20, 2004

Page:

1

Sold To:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Ship to:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Customer ID	Customer PO	Payment Terms		
Delphi	SAG90I5219	Net 30 Days		
		Quantity	Description	Unit Price
1.00	SORT VARIOUS PIECES			5,886.43

Total Invoice Amount 5,886.43

Check/Credit Memo No:

Remit Payment to:  
Comerica  
Department #274201  
H. E. Services Company  
P.O. Box 67000  
Detroit, Michigan 48267-2742

Received by: \_\_\_\_\_

Date: \_\_\_\_\_



3870 E. Washington Rd.

Saginaw, MI 48601

USA

Voice: (989) 758-0950  
Fax: (989) 758-0954

Invoice

Invoice Number:

232

Invoice Date:  
Feb 27, 2004Page:  
1Sold To:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USAShip to:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Customer ID	Customer PO	Payment Terms
Delphi	SSG90I2519	Net 30 Days

Quantity	Description	Unit Price	Extension	Job ID
1.00	SORT VARIOUS PIECES (WEEKENDING 2/29/04)	6,989.33	6,989.33	8900908800

Total Invoice Amount 6,989.33

Check/Credit Memo No:

Remit Payment to:  
Comerica  
Department #274201  
H. E. Services Company  
P.O. Box 67000  
Detroit, Michigan 48267-2742

Received by: \_\_\_\_\_

Date: \_\_\_\_\_



H E Services/Universal Inspection Group  
 3870 E. Washington Rd.  
 Saginaw, MI 48601  
 USA

Voice: (989) 758-0950  
 Fax: (989) 758-0954

Invoice Date:  
 Mar 5, 2004

Page:  
 1

Sold To:  
 Delphi Saginaw Steering Systems  
 3900 E. Holland Ave.  
 Saginaw, MI 48601  
 USA

Ship to:  
 Delphi Saginaw Steering Systems  
 3900 E. Holland Ave.  
 Saginaw, MI 48601  
 USA

Customer ID	Customer PO		Payment Terms	
Delphi	SAG90I5219		Net 30 Days	
Sales Rep ID	Shipping Method	Ship Date	Due Date	
	Airborne		4/4/04	
Quantity	Item	Description	Unit Price	Extension
1.00		SORT VARIOUS PART NUMBERS	5,836.50	5,836.50

Check/Credit Memo No:	Subtotal	5,836.50
	Sales Tax	
	Total Invoice Amount	5,836.50
	Payment/Credit Applied	
	<b>TOTAL</b>	5,836.50